

# Agenda

## *EXAMINATION OF THE BUDGET AND MEDIUM TERM PLAN (MTP) TASK & FINISH GROUP*

**Date:** Thursday 21 January 2010

**Time:** 9.00 am

**Venue:** Mezzanine Room 3, County Hall, Aylesbury

| <b>Agenda Item</b> | <b>Time</b> | <b>Page No</b> |
|--------------------|-------------|----------------|
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|  |                |               |
|--|----------------|---------------|
| <b>5 CABINET MEMBER FOR ADULTS AND FAMILIES: MICHAEL COLSTON</b> | <b>12.00pm</b> | <b>1 - 20</b> |
|--|----------------|---------------|

Context: Will the proposed budget for 2010/11 and the medium-term plan for subsequent years enable the Council to continue to provide the level of services expected by Buckinghamshire residents?

Issues to be addressed with each Cabinet Member will include:

1. The impact of service reductions and efficiency savings
2. The impact of a possible prolonged economic downturn
3. The balance of statutory and discretionary service provision
4. The effect on service delivery of forthcoming reductions in staff due to Transformation
5. The potential for reducing vacant posts and/or reducing use of agency staff
6. Major corporate risks affecting services within the portfolio
7. Performance outturn for 2009/10 and the implications for 2010/11
8. The adequacy of the capital programme

### **Background Papers:-**

Appendix 1: Revenue Budgets

- a) Recommended Revenue Budgets 2010/11 – 2013/14 and 2009/10 approved budget
- b) Detailed breakdown of Council's revenue budget in each year
- c) Detailed analysis (for Adults & Families) highlighting the key items



INVESTOR IN PEOPLE



that make up the totals for increased income, efficiencies, service reductions and service developments.

Appendix 2: Capital Budgets

Appendix 3: Quarter 2 Risk Information

Appendix 4: Quarter 2 Performance Information (to follow)

## **6 SUMMARISE FINDINGS**

**2.00pm**

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### **Members**

Mrs P Birchley  
Mr M Brand  
Mr A Busby  
Mr T Butcher

Mr P Hardy (C)  
Mr N Hussain  
Mr D Polhill  
Mr P Rogerson

**APPENDIX 1a: Buckinghamshire County Council's Recommended Revenue Budgets 2010/11 - 2013/14 and 2009/10 approved budget**

| Portfolio                         | Service                                    | Notes         | 2009/10 Approved Budget |               | Budget 2010/11 |               | Budget 2011/12 |               | Budget 2012/13 |               | Budget 2013/14 |               |
|-----------------------------------|--|---------------|-------------------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
|                                   |  |               | £000s                   | % of Total    | £000s          | % of Total    | £000s          | % of Total    | £000s          | % of Total    | £000s change   | % change      |
| Adults and Families               | Commissioning & Service Improvement        |               | 4,485                   | 1.5%          | 9,787          | 3.1%          | 9,791          | 3.2%          | 9,916          | 3.3%          | 10,046         | 3.3%          |
|                                   | Mental Health                              |               | 6,952                   | 2.3%          | 6,862          | 2.2%          | 6,723          | 2.2%          | 6,810          | 2.3%          | 6,912          | 2.3%          |
|                                   | Older People's Services                    |               | 40,814                  | 13.6%         | 40,517         | 12.9%         | 39,454         | 12.9%         | 38,680         | 13.0%         | 39,057         | 12.9%         |
|                                   | OPMH                                       |               | 7,090                   | 2.4%          | 7,059          | 2.2%          | 6,883          | 2.3%          | 6,933          | 2.3%          | 7,013          | 2.3%          |
|                                   | Physical & Sensory Disabilities            |               | 13,908                  | 4.6%          | 13,897         | 4.4%          | 13,651         | 4.5%          | 13,614         | 4.6%          | 13,803         | 4.6%          |
|                                   | Learning & Disability                      |               | 29,290                  | 9.7%          | 29,789         | 9.5%          | 29,027         | 9.5%          | 28,270         | 9.5%          | 28,065         | 9.3%          |
|                                   | Culture & Learning                         |               | 9,618                   | 3.2%          | 8,902          | 2.8%          | 8,901          | 2.9%          | 8,742          | 2.9%          | 8,921          | 3.0%          |
|                                   |  |               | <b>112,158</b>          | <b>37.3%</b>  | <b>116,813</b> | <b>37.2%</b>  | <b>114,430</b> | <b>37.5%</b>  | <b>112,965</b> | <b>37.9%</b>  | <b>113,817</b> | <b>37.7%</b>  |
| Children & Young People           | LA Achievement & Learning                  |               | 15,039                  | 5.0%          | 14,397         | 4.6%          | 14,426         | 4.7%          | 14,361         | 4.8%          | 14,586         | 4.8%          |
|                                   | LA Commissioning & Business Improve        |               | 14,761                  | 4.9%          | 12,860         | 4.1%          | 12,795         | 4.2%          | 12,940         | 4.3%          | 13,063         | 4.3%          |
|                                   | LA Safeguarding                            |               | 27,569                  | 9.2%          | 29,825         | 9.5%          | 30,213         | 9.9%          | 30,714         | 10.3%         | 31,241         | 10.4%         |
|                                   | DSG Achievement & Learning                 | 1             | 266,535                 | 88.5%         | 275,739        | 87.7%         | 279,249        | 91.6%         | 282,948        | 95.0%         | 286,698        | 95.0%         |
|                                   | DSG Commissioning & Business Improv        | 1             | 15,563                  | 5.2%          | 16,424         | 5.2%          | 16,580         | 5.4%          | 16,747         | 5.6%          | 16,916         | 5.6%          |
|                                   | DSG Grant Funding                          | 1             | (284,351)               | -94.5%        | (294,439)      | -93.7%        | (298,091)      | -97.8%        | (301,936)      | -101.3%       | (305,834)      | -101.3%       |
|                                   |  |               | <b>55,117</b>           | <b>18.3%</b>  | <b>54,806</b>  | <b>17.4%</b>  | <b>55,172</b>  | <b>18.1%</b>  | <b>55,774</b>  | <b>18.7%</b>  | <b>56,670</b>  | <b>18.8%</b>  |
| Deputy Leader                     | Policy, Performance and Comms              |               | 1,486                   | 0.5%          | 903            | 0.3%          | 867            | 0.3%          | 873            | 0.3%          | 878            | 0.3%          |
|                                   | Legal and Democratic                       |               | 1,449                   | 0.5%          | 1,503          | 0.5%          | 1,483          | 0.5%          | 1,498          | 0.5%          | 1,513          | 0.5%          |
|                                   | Planning, Environment and Development      |               | 104                     | 0.0%          | 146            | 0.0%          | 147            | 0.0%          | 147            | 0.0%          | 148            | 0.0%          |
|                                   | Localities and Safer Communities           |               | 5,825                   | 1.9%          | 5,360          | 1.7%          | 5,420          | 1.8%          | 5,402          | 1.8%          | 5,467          | 1.8%          |
|                                   |  |               | <b>8,864</b>            | <b>2.9%</b>   | <b>7,912</b>   | <b>2.5%</b>   | <b>7,917</b>   | <b>2.6%</b>   | <b>7,920</b>   | <b>2.7%</b>   | <b>8,006</b>   | <b>2.8%</b>   |
| Leader                            | Policy, Performance and Comms              |               | 3,251                   | 1.1%          | 3,218          | 1.0%          | 3,273          | 1.1%          | 3,313          | 1.1%          | 3,357          | 1.1%          |
|                                   |  |               | <b>3,251</b>            | <b>1.1%</b>   | <b>3,218</b>   | <b>1.0%</b>   | <b>3,273</b>   | <b>1.1%</b>   | <b>3,313</b>   | <b>1.1%</b>   | <b>3,357</b>   | <b>1.1%</b>   |
| Planning and Environment          | Planning, Environment and Development      |               | 19,869                  | 6.6%          | 21,248         | 6.8%          | 22,988         | 7.5%          | 24,942         | 8.4%          | 26,051         | 8.6%          |
|                                   |  |               | <b>19,869</b>           | <b>6.6%</b>   | <b>21,248</b>  | <b>6.8%</b>   | <b>22,988</b>  | <b>7.5%</b>   | <b>24,942</b>  | <b>8.4%</b>   | <b>26,051</b>  | <b>8.6%</b>   |
| Resources                         | Customer Contact                           |               | 1,824                   | 0.6%          | 2,162          | 0.7%          | 2,177          | 0.7%          | 2,200          | 0.7%          | 2,226          | 0.7%          |
|                                   | Finance & Procurement                      |               | 7,615                   | 2.5%          | 7,258          | 2.3%          | 7,183          | 2.4%          | 7,308          | 2.5%          | 7,418          | 2.5%          |
|                                   | Service Transformation                     |               | 5,434                   | 1.8%          | 7,536          | 2.4%          | 8,871          | 2.9%          | 5,860          | 2.0%          | 5,950          | 2.0%          |
|                                   | Human Resources                            |               | 2,893                   | 1.0%          | 3,118          | 1.0%          | 3,076          | 1.0%          | 3,136          | 1.1%          | 3,194          | 1.1%          |
|                                   | Legal and Democratic                       |               | 867                     | 0.3%          | 857            | 0.3%          | 842            | 0.3%          | 843            | 0.3%          | 854            | 0.3%          |
|                                   | Planning, Environment and Development      |               | 6,184                   | 2.1%          | 5,745          | 1.8%          | 5,645          | 1.9%          | 5,574          | 1.9%          | 5,675          | 1.9%          |
|                                   | Localities and Safer Communities           |               | 149                     | 0.0%          | 144            | 0.0%          | 143            | 0.0%          | 139            | 0.0%          | 141            | 0.0%          |
|                                   |  |               | <b>24,966</b>           | <b>15.8%</b>  | <b>26,820</b>  | <b>15.6%</b>  | <b>27,937</b>  | <b>15.0%</b>  | <b>25,060</b>  | <b>15.3%</b>  | <b>25,458</b>  | <b>15.7%</b>  |
| Transportation                    | Client Transport                           |               | 20,680                  | 6.9%          | 20,138         | 6.4%          | 20,002         | 6.6%          | 19,896         | 6.7%          | 19,850         | 6.7%          |
|                                   | Planning, Environment and Development      |               | 1,317                   | 0.4%          | 1,187          | 0.4%          | 1,200          | 0.4%          | 1,216          | 0.4%          | 1,235          | 0.4%          |
|                                   | Transport                                  |               | 25,643                  | 8.5%          | 25,556         | 8.1%          | 24,081         | 7.9%          | 24,977         | 8.4%          | 26,273         | 8.8%          |
|                                   |  | <b>47,640</b> | <b>15.8%</b>            | <b>46,881</b> | <b>14.9%</b>   | <b>45,283</b> | <b>14.9%</b>   | <b>46,089</b> | <b>15.5%</b>   | <b>47,358</b> | <b>15.7%</b>   |               |
| <b>Total Portfolio Net Budget</b> |  |               | <b>271,865</b>          | <b>90.3%</b>  | <b>277,698</b> | <b>88.3%</b>  | <b>277,000</b> | <b>90.9%</b>  | <b>276,063</b> | <b>92.6%</b>  | <b>280,717</b> | <b>93.0%</b>  |
| Below the Line                    | Treasury Management and Capital Financing  |               | 25,111                  | 8.3%          | 28,495         | 9.1%          | 32,034         | 10.5%         | 33,578         | 11.3%         | 31,784         | 10.5%         |
|                                   | Other Below the Line Including Contingency |               | 5,887                   | 2.0%          | 5,649          | 1.8%          | (3,161)        | -1.0%         | (12,860)       | -4.3%         | (10,705)       | -3.5%         |
|                                   |  |               | <b>30,998</b>           | <b>10.3%</b>  | <b>34,144</b>  | <b>10.9%</b>  | <b>28,873</b>  | <b>9.5%</b>   | <b>20,718</b>  | <b>7.0%</b>   | <b>21,079</b>  | <b>7.0%</b>   |
| <b>Total Net Operating Budget</b> |  |               | <b>302,863</b>          | <b>100.6%</b> | <b>311,842</b> | <b>99.2%</b>  | <b>305,873</b> | <b>100.3%</b> | <b>296,781</b> | <b>99.6%</b>  | <b>301,796</b> | <b>100.0%</b> |
| Use of Reserves                   | Planned expenditure on New Ways of Working | 4             | 0                       | 0.0%          | 3,750          | 1.2%          | 0              | 0.0%          | 0              | 0.0%          | 0              | 0.0%          |
|                                   | Use of Earmarked reserves                  |               | (1,805)                 | -0.6%         | (1,270)        | -0.4%         | (1,000)        | -0.3%         | 1,200          | 0.4%          | 0              | 0.0%          |
|                                   |  |               | <b>(1,805)</b>          | <b>-0.6%</b>  | <b>2,480</b>   | <b>0.8%</b>   | <b>(1,000)</b> | <b>-0.3%</b>  | <b>1,200</b>   | <b>0.4%</b>   | <b>0</b>       | <b>0.0%</b>   |
| <b>Net Budget Requirement</b>     |  |               | <b>301,058</b>          | <b>100.0%</b> | <b>314,322</b> | <b>100.0%</b> | <b>304,873</b> | <b>100.0%</b> | <b>297,981</b> | <b>100.0%</b> | <b>301,796</b> | <b>100.0%</b> |

**Financed by:**

|                                       |   |                  |               |                  |               |                  |               |                  |               |                  |               |
|---------------------------------------|---|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Formula Grant (RSG & NNDR)            | 2 | (58,732)         | 19.5%         | (59,552)         | 19.2%         | (53,652)         | 17.4%         | (50,671)         | 16.4%         | (47,690)         | 15.3%         |
| Area Based Grant (ABG)                | 2 | (18,651)         | 6.2%          | (23,734)         | 7.6%          | (21,361)         | 6.9%          | (20,174)         | 6.5%          | (18,987)         | 6.1%          |
| Net Surplus on Council Tax Collection |   | (847)            | 0.3%          | 0                | 0.0%          | 0                | 0.0%          | 0                | 0.0%          | 0                | 0.0%          |
| Council Tax                           | 3 | (222,828)        | 74.0%         | (227,286)        | 73.2%         | (232,968)        | 75.6%         | (238,793)        | 77.1%         | (244,762)        | 78.6%         |
| <b>Total Financing</b>                |   | <b>(301,058)</b> | <b>100.0%</b> | <b>(310,572)</b> | <b>100.0%</b> | <b>(307,981)</b> | <b>100.0%</b> | <b>(309,638)</b> | <b>100.0%</b> | <b>(311,439)</b> | <b>100.0%</b> |
| <b>Over/(Under) allocated Budget</b>  |   | <b>0</b>         | <b>0.0%</b>   | <b>3,750</b>     | <b>-1.2%</b>  | <b>(3,108)</b>   | <b>1.0%</b>   | <b>(11,657)</b>  | <b>3.8%</b>   | <b>(9,643)</b>   | <b>3.1%</b>   |

**Impact on General Fund Balance:**

|  |   |          |             |          |               |          |               |          |               |          |               |
|--|---|----------|-------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
| Planned use of GF Balance to support New Ways of Working | 4 | 0        | 0.0%        | (3,750)  | 100.0%        | 0        | 0.0%          | 0        | 0.0%          | 0        | 0.0%          |
| Other Contribution to / (Use of) General Fund            | 4 | 0        | 0.0%        | 0        | 0.0%          | 3,108    | 100.0%        | 11,657   | 100.0%        | 9,643    | 100.0%        |
| <b>Balanced Budget</b>                                   |   | <b>0</b> | <b>0.0%</b> | <b>0</b> | <b>100.0%</b> | <b>0</b> | <b>100.0%</b> | <b>0</b> | <b>100.0%</b> | <b>0</b> | <b>100.0%</b> |

2009/10 budgets have been re-based to give a like for like comparison.

General

- 1 DSG = Dedicated Schools Grant. DSG budgets broadly net to zero with a £2m element used to fund elements of Council works chargeable to DSG
- 2 RSG = Revenue Support Grant; NNDR = National Non Domestic Rates: 2010/11 levels informed by CSR 07; 2011/12 levels assume 10% drop on 2010/11base; future years assum additional 5% drops on the 2010/11 base. Similar assumptions have been made for levels of ABG.
- 3 This table currently assumes an increase in Council Tax of 2.0% in 2010/11 and 2.5% from then on.
- 4 The £3.750m reflects the agreed use of general fund balance for the new ways of working programme.
- 5 Work is ongoing to clarify full revenue and capital impact of the Waste Deal. The above figures reflect the original MTP assumptions and may need amendment

| APPENDIX 1b   |  |                |                    |              |                   |                  |                    |                    |                      |                | 2010-11               |  |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio   | Service  | Base Budget    | Budget Adjustments | Inflation    | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total    | FTE Changes (In Year) |  |
| CAB1 Cabinet - Adults and Families                      | MTP-5EA Commissioning & Service Improvement      | 4,485          | -65                | 63           | 5                 | 5,545            | -86                | -160               | 0                    | 9,787          | -3.0                  |  |
|   | MTP-5EEA Mental Health                           | 6,952          | 0                  | 145          | 31                | -43              | -139               | -85                | 0                    | 6,862          | 0.0                   |  |
|   | MTP-5EEE Older People's Services                 | 40,814         | 382                | 966          | 120               | -640             | -825               | -1,230             | 930                  | 40,517         | -2.5                  |  |
|   | MTP-5EEH OPMH                                    | 7,090          | 52                 | 194          | -3                | -68              | -33                | -174               | 0                    | 7,059          | 0.0                   |  |
|   | MTP-5EEM Physical & Sensory Disabilities         | 13,908         | -29                | 290          | -1                | 86               | -34                | -587               | 265                  | 13,897         | 0.0                   |  |
|   | MTP-5EES Learning & Disability                   | 29,290         | 41                 | 839          | 29                | -414             | -870               | 0                  | 873                  | 29,789         | 0.0                   |  |
|   | MTP-5EL Culture & Learning                       | 9,618          | -66                | 99           | 212               | 92               | -370               | -703               | 20                   | 8,902          | -27.1                 |  |
| <b>CAB1 Cabinet - Adults and Families Total</b>         |  | <b>112,158</b> | <b>315</b>         | <b>2,596</b> | <b>393</b>        | <b>4,557</b>     | <b>-2,357</b>      | <b>-2,939</b>      | <b>2,088</b>         | <b>116,812</b> | <b>-32.6</b>          |  |
| CAB2 Cabinet - Children & Young People                  | MTP-5CAA LA Achievement & Learning               | 15,039         | -193               | 46           | 114               | -40              | -313               | -256               | 0                    | 14,397         | -0.4                  |  |
|   | MTP-5CAC LA Commissioning & Business Improvement | 14,761         | -727               | 247          | 81                | -191             | -383               | -929               | 0                    | 12,859         | -2.0                  |  |
|   | MTP-5CAS LA Safeguarding                         | 27,569         | 1,773              | 312          | 1,284             | -683             | -534               | -34                | 138                  | 29,825         | 9.0                   |  |
|   | MTP-5CGA DSG Achievement & Learning              | 266,421        | -345               | 448          | 9,237             | -22              | 0                  | 0                  | 0                    | 275,739        | 0.0                   |  |
|   | MTP-5CGC DSG Commissioning & Business            | 15,678         | 350                | 23           | 443               | 0                | -70                | 0                  | 0                    | 16,424         | 0.0                   |  |
|   | MTP-5CGG DSG Grant Funding                       | -284,351       | 0                  | 0            | -10,088           | 0                | 0                  | 0                  | 0                    | -294,439       | 0.0                   |  |
| <b>CAB2 Cabinet - Children &amp; Young People Total</b> |  | <b>55,117</b>  | <b>858</b>         | <b>1,077</b> | <b>1,071</b>      | <b>-937</b>      | <b>-1,300</b>      | <b>-1,219</b>      | <b>138</b>           | <b>54,805</b>  | <b>6.6</b>            |  |
| CAB4 Cabinet - Deputy Leader                            | CAB4-5HL Localities & Safer Communities          | 5,825          | -300               | 11           | -34               | -6               | -9                 | -167               | 40                   | 5,360          | -1.0                  |  |
|   | CAB4-5HP Planning, Environment & Development     | 104            | 35                 | 0            | 7                 | 0                | 0                  | 0                  | 0                    | 146            | 0.0                   |  |
|   | CAB4-5TL Legal & Democratic                      | 1,449          | 0                  | 2            | 52                | 0                | 0                  | 0                  | 0                    | 1,503          | 0.0                   |  |
|   | CAB4-5VP Policy, Performance & Comms             | 1,486          | -459               | 0            | 8                 | -9               | -58                | -65                | 0                    | 903            | 0.0                   |  |
| <b>CAB4 Cabinet - Deputy Leader Total</b>               | <b>8,864</b>                                     | <b>-725</b>    | <b>14</b>          | <b>33</b>    | <b>-15</b>        | <b>-67</b>       | <b>-232</b>        | <b>40</b>          | <b>7,912</b>         | <b>-1.0</b>    |                       |  |
| CAB5 Cabinet - Leader                                   | CAB5-5VP Policy, Performance & Comms             | 3,251          | 0                  | 1            | 22                | 0                | -10                | -46                | 0                    | 3,218          | 0.0                   |  |
| <b>CAB5 Cabinet - Leader Total</b>                      |  | <b>3,251</b>   | <b>0</b>           | <b>1</b>     | <b>22</b>         | <b>0</b>         | <b>-10</b>         | <b>-46</b>         | <b>0</b>             | <b>3,218</b>   | <b>0.0</b>            |  |
| CAB6 Cabinet - Planning & Environment                   | CAB6-5HP Planning, Environment & Development     | 19,869         | 0                  | 10           | 2,527             | -74              | -1,120             | -184               | 223                  | 21,251         | 0.0                   |  |
| <b>CAB6 Cabinet - Planning &amp; Environment Total</b>  |  | <b>19,869</b>  | <b>0</b>           | <b>10</b>    | <b>2,527</b>      | <b>-74</b>       | <b>-1,120</b>      | <b>-184</b>        | <b>223</b>           | <b>21,251</b>  | <b>0.0</b>            |  |
| CAB7 Cabinet - Resources                                | CAB7-5HL Localities & Safer Communities          | 149            | 0                  | 0            | 3                 | 0                | -4                 | -3                 | 0                    | 145            | 0.0                   |  |
|   | CAB7-5HP Planning, Environment & Development     | 6,184          | -35                | 84           | -13               | -12              | -300               | -164               | 0                    | 5,744          | 0.0                   |  |
|   | CAB7-5TL Legal & Democratic                      | 867            | 0                  | 19           | 0                 | 0                | -17                | -12                | 0                    | 857            | 0.0                   |  |
|   | MTP-5TA Customer Contact                         | 1,824          | 369                | 1            | 0                 | 0                | -53                | 0                  | 21                   | 2,162          | 0.0                   |  |
|   | MTP-5TF Finance & Procurement                    | 7,615          | 0                  | 24           | 128               | -41              | -454               | -14                | 0                    | 7,258          | -6.0                  |  |
|   | MTP-5TT Service Transformation                   | 5,434          | 272                | 66           | 2,133             | -77              | -88                | -205               | 0                    | 7,536          | -6.4                  |  |
|   | MTP-5VH Human Resources                          | 2,893          | 378                | 6            | 33                | -18              | -205               | -99                | 130                  | 3,118          | -4.5                  |  |
| <b>CAB7 Cabinet - Resources Total</b>                   |  | <b>24,966</b>  | <b>984</b>         | <b>201</b>   | <b>2,284</b>      | <b>-148</b>      | <b>-1,121</b>      | <b>-497</b>        | <b>151</b>           | <b>26,820</b>  | <b>-16.9</b>          |  |
| CAB8 Cabinet - Transportation                           | CAB8-5HH Transport                               | 25,643         | -277               | 1,048        | 1,530             | -453             | -1,371             | -764               | 200                  | 25,556         | -8.0                  |  |
|   | CAB8-5HP Planning, Environment & Development     | 1,317          | 0                  | 9            | -77               | 9                | 0                  | -71                | 0                    | 1,187          | 0.0                   |  |
|   | CAB8-5HX Client Transport                        | 20,680         | 11                 | 646          | 0                 | -54              | -1,059             | -87                | 0                    | 20,138         | 0.0                   |  |
| <b>CAB8 Cabinet - Transportation Total</b>              |  | <b>47,640</b>  | <b>-266</b>        | <b>1,703</b> | <b>1,453</b>      | <b>-498</b>      | <b>-2,430</b>      | <b>-922</b>        | <b>200</b>           | <b>46,881</b>  | <b>-8.0</b>           |  |
| <b>Total Portfolio Net Budget</b>                       |  | <b>271,865</b> | <b>1,168</b>       | <b>5,602</b> | <b>7,783</b>      | <b>2,885</b>     | <b>-8,404</b>      | <b>-6,039</b>      | <b>2,840</b>         | <b>277,699</b> | <b>-51.9</b>          |  |

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| APPENDIX 1b   |  |                |                    |              |                   |                  |                    |                    |                      |                | 2011-12               |  |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio   | Service  | Base Budget    | Budget Adjustments | Inflation    | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total    | FTE Changes (In Year) |  |
| CAB1 Cabinet - Adults and Families                      | MTP-5EA Commissioning & Service Improvement      | 9,787          | 0                  | 107          | -5                | 0                | -29                | -70                | 0                    | 9,791          | -3.0                  |  |
|   | MTP-5EEA Mental Health                           | 6,862          | 0                  | 76           | -1                | -19              | -100               | -95                | 0                    | 6,723          | 0.0                   |  |
|   | MTP-5EEE Older People's Services                 | 40,517         | 0                  | 430          | -9                | -344             | -842               | -1,228             | 930                  | 39,454         | 0.0                   |  |
|   | MTP-5EEH OPMH                                    | 7,059          | 0                  | 75           | 0                 | -60              | 0                  | -191               | 0                    | 6,883          | 0.0                   |  |
|   | MTP-5EEM Physical & Sensory Disabilities         | 13,897         | 0                  | 120          | 0                 | -21              | 0                  | -610               | 265                  | 13,651         | 0.0                   |  |
|   | MTP-5EES Learning & Disability                   | 29,789         | 0                  | 350          | 26                | -128             | -1,010             | 0                  | 0                    | 29,027         | 0.0                   |  |
|   | MTP-5EL Culture & Learning                       | 8,902          | 0                  | 144          | -82               | -11              | -92                | -10                | 50                   | 8,901          | -1.6                  |  |
| <b>CAB1 Cabinet - Adults and Families Total</b>         |  | <b>116,812</b> | <b>0</b>           | <b>1,303</b> | <b>-71</b>        | <b>-584</b>      | <b>-2,073</b>      | <b>-2,204</b>      | <b>1,245</b>         | <b>114,429</b> | <b>-4.6</b>           |  |
| CAB2 Cabinet - Children & Young People                  | MTP-5CAA LA Achievement & Learning               | 14,397         | 0                  | 174          | 110               | -32              | -126               | -97                | 0                    | 14,426         | -1.0                  |  |
|   | MTP-5CAC LA Commissioning & Business Improvement | 12,859         | 0                  | 200          | 81                | -204             | -25                | -117               | 0                    | 12,794         | -2.0                  |  |
|   | MTP-5CAS LA Safeguarding                         | 29,825         | 0                  | 457          | 184               | -1               | -150               | -39                | -63                  | 30,213         | -1.5                  |  |
|   | MTP-5CGA DSG Achievement & Learning              | 275,739        | 0                  | 499          | 3,017             | -6               | 0                  | 0                  | 0                    | 279,249        | 0.0                   |  |
|   | MTP-5CGC DSG Commissioning & Business            | 16,424         | 0                  | 30           | 126               | 0                | 0                  | 0                  | 0                    | 16,580         | 0.0                   |  |
|   | MTP-5CGG DSG Grant Funding                       | -294,439       | 0                  | 0            | -3,652            | 0                | 0                  | 0                  | 0                    | -298,091       | 0.0                   |  |
| <b>CAB2 Cabinet - Children &amp; Young People Total</b> |  | <b>54,805</b>  | <b>0</b>           | <b>1,360</b> | <b>-134</b>       | <b>-243</b>      | <b>-301</b>        | <b>-253</b>        | <b>-63</b>           | <b>55,171</b>  | <b>-4.5</b>           |  |
| CAB4 Cabinet - Deputy Leader                            | CAB4-5HL Localities & Safer Communities          | 5,360          | 0                  | 47           | 170               | -74              | -6                 | -77                | 0                    | 5,420          | 0.6                   |  |
|   | CAB4-5HP Planning, Environment & Development     | 146            | 0                  | 2            | 1                 | 0                | 0                  | -2                 | 0                    | 147            | 0.0                   |  |
|   | CAB4-5TL Legal & Democratic                      | 1,503          | 0                  | 10           | -18               | 0                | -12                | 0                  | 0                    | 1,483          | 0.0                   |  |
|   | CAB4-5VP Policy, Performance & Comms             | 903            | 0                  | 8            | 8                 | -10              | -42                | 0                  | 0                    | 867            | 0.0                   |  |
| <b>CAB4 Cabinet - Deputy Leader Total</b>               |  | <b>7,912</b>   | <b>0</b>           | <b>66</b>    | <b>161</b>        | <b>-84</b>       | <b>-60</b>         | <b>-79</b>         | <b>0</b>             | <b>7,917</b>   | <b>0.6</b>            |  |
| CAB5 Cabinet - Leader                                   | CAB5-5VP Policy, Performance & Comms             | 3,218          | 0                  | 34           | 22                | 0                | 0                  | -1                 | 0                    | 3,273          | 0.0                   |  |
| <b>CAB5 Cabinet - Leader Total</b>                      |  | <b>3,218</b>   | <b>0</b>           | <b>34</b>    | <b>22</b>         | <b>0</b>         | <b>0</b>           | <b>-1</b>          | <b>0</b>             | <b>3,273</b>   | <b>0.0</b>            |  |
| CAB6 Cabinet - Planning & Environment                   | CAB6-5HP Planning, Environment & Development     | 21,251         | 0                  | 53           | 1,735             | -75              | -33                | 0                  | 60                   | 22,991         | 0.0                   |  |
| <b>CAB6 Cabinet - Planning &amp; Environment Total</b>  |  | <b>21,251</b>  | <b>0</b>           | <b>53</b>    | <b>1,735</b>      | <b>-75</b>       | <b>-33</b>         | <b>0</b>           | <b>60</b>            | <b>22,991</b>  | <b>0.0</b>            |  |
| CAB7 Cabinet - Resources                                | CAB7-5HL Localities & Safer Communities          | 145            | 0                  | 2            | 3                 | 0                | -6                 | 0                  | 0                    | 144            | 0.0                   |  |
|   | CAB7-5HP Planning, Environment & Development     | 5,744          | 0                  | 94           | 3                 | -1               | -7                 | -188               | 0                    | 5,644          | 0.0                   |  |
|   | CAB7-5TL Legal & Democratic                      | 857            | 0                  | 5            | 0                 | 0                | -15                | -5                 | 0                    | 842            | 0.0                   |  |
|   | MTP-5TA Customer Contact                         | 2,162          | 0                  | 21           | 0                 | 0                | -1                 | 0                  | -6                   | 2,177          | 0.0                   |  |
|   | MTP-5TF Finance & Procurement                    | 7,258          | 0                  | 120          | 88                | -165             | -239               | 0                  | 120                  | 7,183          | -6.0                  |  |
|   | MTP-5TT Service Transformation                   | 7,536          | 0                  | 107          | 1,553             | -58              | 0                  | -266               | 0                    | 8,871          | -7.0                  |  |
|   | MTP-5VH Human Resources                          | 3,118          | 0                  | 51           | 33                | -5               | -21                | -100               | 0                    | 3,076          | -2.5                  |  |
| <b>CAB7 Cabinet - Resources Total</b>                   |  | <b>26,820</b>  | <b>0</b>           | <b>400</b>   | <b>1,680</b>      | <b>-229</b>      | <b>-289</b>        | <b>-559</b>        | <b>114</b>           | <b>27,937</b>  | <b>-15.5</b>          |  |
| CAB8 Cabinet - Transportation                           | CAB8-5HH Transport                               | 25,556         | 0                  | 1,194        | -1,339            | -101             | -544               | -485               | -200                 | 24,081         | -2.0                  |  |
|   | CAB8-5HP Planning, Environment & Development     | 1,187          | 0                  | 14           | 14                | -2               | 0                  | -13                | 0                    | 1,200          | 0.0                   |  |
|   | CAB8-5HX Client Transport                        | 20,138         | 0                  | 671          | 0                 | -55              | -70                | -681               | 0                    | 20,002         | 0.0                   |  |
| <b>CAB8 Cabinet - Transportation Total</b>              |  | <b>46,881</b>  | <b>0</b>           | <b>1,879</b> | <b>-1,325</b>     | <b>-158</b>      | <b>-614</b>        | <b>-1,179</b>      | <b>-200</b>          | <b>45,283</b>  | <b>-2.0</b>           |  |
| <b>Total Portfolio Net Budget</b>                       |  | <b>277,699</b> | <b>0</b>           | <b>5,095</b> | <b>2,068</b>      | <b>-1,373</b>    | <b>-3,370</b>      | <b>-4,274</b>      | <b>1,156</b>         | <b>277,001</b> | <b>-26.0</b>          |  |

| APPENDIX 1b   |  |                |                    |              |                   |                  |                    |                    |                      |                | 2012-13               |  |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio   | Service  | Base Budget    | Budget Adjustments | Inflation    | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total    | FTE Changes (In Year) |  |
| CAB1 Cabinet - Adults and Families                      | MTP-5EA Commissioning & Service Improvement      | 9,791          | 0                  | 130          | -4                | 0                | 0                  | 0                  | 0                    | 9,916          | 0.0                   |  |
|   | MTP-5EEA Mental Health                           | 6,723          | 0                  | 110          | 0                 | -23              | 0                  | 0                  | 0                    | 6,810          | 0.0                   |  |
|   | MTP-5EEE Older People's Services                 | 39,454         | 0                  | 637          | 989               | -350             | -2,000             | 0                  | -50                  | 38,680         | 0.0                   |  |
|   | MTP-5EEH OPMH                                    | 6,883          | 0                  | 111          | 0                 | -60              | 0                  | 0                  | 0                    | 6,933          | 0.0                   |  |
|   | MTP-5EEM Physical & Sensory Disabilities         | 13,651         | 0                  | 170          | 0                 | -206             | 0                  | 0                  | 0                    | 13,614         | 0.0                   |  |
|   | MTP-5EES Learning & Disability                   | 29,027         | 0                  | 523          | -5                | -182             | -1,092             | 0                  | 0                    | 28,270         | 0.0                   |  |
|   | MTP-5EL Culture & Learning                       | 8,901          | 0                  | 192          | 62                | -20              | -27                | -415               | 50                   | 8,742          | -7.4                  |  |
| <b>CAB1 Cabinet - Adults and Families Total</b>         |  | <b>114,429</b> | <b>0</b>           | <b>1,871</b> | <b>1,042</b>      | <b>-842</b>      | <b>-3,119</b>      | <b>-415</b>        | <b>0</b>             | <b>112,966</b> | <b>-7.4</b>           |  |
| CAB2 Cabinet - Children & Young People                  | MTP-5CAA LA Achievement & Learning               | 14,426         | 0                  | 245          | 110               | -37              | -18                | -364               | 0                    | 14,361         | -4.0                  |  |
|   | MTP-5CAC LA Commissioning & Business Improvement | 12,794         | 0                  | 228          | 81                | -86              | -53                | -25                | 0                    | 12,939         | 0.0                   |  |
|   | MTP-5CAS LA Safeguarding                         | 30,213         | 0                  | 536          | 184               | -1               | 0                  | -12                | -205                 | 30,714         | 0.0                   |  |
|   | MTP-5CGA DSG Achievement & Learning              | 279,249        | 0                  | 533          | 3,177             | -10              | 0                  | 0                  | 0                    | 282,948        | 0.0                   |  |
|   | MTP-5CGC DSG Commissioning & Business            | 16,580         | 0                  | 34           | 133               | 0                | 0                  | 0                  | 0                    | 16,747         | 0.0                   |  |
|   | MTP-5CGG DSG Grant Funding                       | -298,091       | 0                  | 0            | -3,845            | 0                | 0                  | 0                  | 0                    | -301,936       | 0.0                   |  |
| <b>CAB2 Cabinet - Children &amp; Young People Total</b> |  | <b>55,171</b>  | <b>0</b>           | <b>1,575</b> | <b>-160</b>       | <b>-134</b>      | <b>-71</b>         | <b>-401</b>        | <b>-205</b>          | <b>55,774</b>  | <b>-4.0</b>           |  |
| CAB4 Cabinet - Deputy Leader                            | CAB4-5HL Localities & Safer Communities          | 5,420          | 0                  | 62           | 45                | 1                | -43                | -83                | 0                    | 5,402          | -1.1                  |  |
|   | CAB4-5HP Planning, Environment & Development     | 147            | 0                  | 2            | 1                 | 0                | 0                  | -3                 | 0                    | 147            | 0.0                   |  |
|   | CAB4-5TL Legal & Democratic                      | 1,483          | 0                  | 15           | 0                 | 0                | 0                  | 0                  | 0                    | 1,498          | 0.0                   |  |
|   | CAB4-5VP Policy, Performance & Comms             | 867            | 0                  | 11           | 0                 | 0                | -4                 | 0                  | 0                    | 873            | 0.0                   |  |
| <b>CAB4 Cabinet - Deputy Leader Total</b>               | <b>7,917</b>                                     | <b>0</b>       | <b>90</b>          | <b>46</b>    | <b>1</b>          | <b>-47</b>       | <b>-86</b>         | <b>0</b>           | <b>7,920</b>         | <b>-1.1</b>    |                       |  |
| CAB5 Cabinet - Leader                                   | CAB5-5VP Policy, Performance & Comms             | 3,273          | 0                  | 48           | 0                 | 0                | 0                  | -8                 | 0                    | 3,313          | 0.0                   |  |
| <b>CAB5 Cabinet - Leader Total</b>                      |  | <b>3,273</b>   | <b>0</b>           | <b>48</b>    | <b>0</b>          | <b>0</b>         | <b>0</b>           | <b>-8</b>          | <b>0</b>             | <b>3,313</b>   | <b>0.0</b>            |  |
| CAB6 Cabinet - Planning & Environment                   | CAB6-5HP Planning, Environment & Development     | 22,991         | 0                  | 73           | 1,929             | -90              | -111               | -96                | 250                  | 24,945         | 0.0                   |  |
| <b>CAB6 Cabinet - Planning &amp; Environment Total</b>  |  | <b>22,991</b>  | <b>0</b>           | <b>73</b>    | <b>1,929</b>      | <b>-90</b>       | <b>-111</b>        | <b>-96</b>         | <b>250</b>           | <b>24,945</b>  | <b>0.0</b>            |  |
| CAB7 Cabinet - Resources                                | CAB7-5HL Localities & Safer Communities          | 144            | 0                  | 2            | 0                 | 0                | 0                  | -7                 | 0                    | 140            | -0.2                  |  |
|   | CAB7-5HP Planning, Environment & Development     | 5,644          | 0                  | 114          | -13               | 0                | -2                 | -171               | 0                    | 5,573          | 0.0                   |  |
|   | CAB7-5TL Legal & Democratic                      | 842            | 0                  | 8            | 0                 | 0                | -1                 | -7                 | 0                    | 843            | 0.0                   |  |
|   | MTP-5TA Customer Contact                         | 2,177          | 0                  | 31           | 0                 | 0                | -8                 | 0                  | 0                    | 2,200          | 0.0                   |  |
|   | MTP-5TF Finance & Procurement                    | 7,183          | 0                  | 163          | 88                | 76               | -82                | 0                  | -120                 | 7,308          | -2.7                  |  |
|   | MTP-5TT Service Transformation                   | 8,871          | 0                  | 122          | -2,497            | -47              | 0                  | -590               | 0                    | 5,860          | -1.5                  |  |
| MTP-5VH Human Resources                                 | 3,076  | 0              | 69                 | 33           | -8                | 0                | -34                | 0                  | 3,136                | -1.0           |                       |  |
| <b>CAB7 Cabinet - Resources Total</b>                   |  | <b>27,937</b>  | <b>0</b>           | <b>510</b>   | <b>-2,389</b>     | <b>22</b>        | <b>-93</b>         | <b>-809</b>        | <b>-120</b>          | <b>25,058</b>  | <b>-5.4</b>           |  |
| CAB8 Cabinet - Transportation                           | CAB8-5HH Transport                               | 24,081         | 0                  | 1,293        | 84                | -98              | -383               | 0                  | 0                    | 24,977         | 0.0                   |  |
|   | CAB8-5HP Planning, Environment & Development     | 1,200          | 0                  | 18           | 9                 | -1               | 0                  | -9                 | 0                    | 1,216          | 0.0                   |  |
|   | CAB8-5HX Client Transport                        | 20,002         | 0                  | 695          | 50                | -57              | 0                  | -795               | 0                    | 19,896         | 0.0                   |  |
| <b>CAB8 Cabinet - Transportation Total</b>              |  | <b>45,283</b>  | <b>0</b>           | <b>2,005</b> | <b>143</b>        | <b>-156</b>      | <b>-383</b>        | <b>-804</b>        | <b>0</b>             | <b>46,089</b>  | <b>0.0</b>            |  |
| <b>Total Portfolio Net Budget</b>                       |  | <b>277,001</b> | <b>0</b>           | <b>6,173</b> | <b>611</b>        | <b>-1,200</b>    | <b>-3,824</b>      | <b>-2,619</b>      | <b>-75</b>           | <b>276,066</b> | <b>-17.9</b>          |  |

| APPENDIX 1b   |  |                |                    |              |                   |                  |                    |                    |                      |                | 2013-14               |  |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio   | Service  | Base Budget    | Budget Adjustments | Inflation    | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total    | FTE Changes (In Year) |  |
| CAB1 Cabinet - Adults and Families                      | MTP-5EA Commissioning & Service Improvement      | 9,916          | 0                  | 134          | -3                | -1               | 0                  | 0                  | 0                    | 10,046         | 0.0                   |  |
|   | MTP-5EEA Mental Health                           | 6,810          | 0                  | 132          | -1                | -29              | 0                  | 0                  | 0                    | 6,912          | 0.0                   |  |
|   | MTP-5EEE Older People's Services                 | 38,680         | 0                  | 796          | 988               | -356             | -1,000             | 0                  | -50                  | 39,057         | 0.0                   |  |
|   | MTP-5EEH OPMH                                    | 6,933          | 0                  | 143          | 0                 | -63              | 0                  | 0                  | 0                    | 7,013          | 0.0                   |  |
|   | MTP-5EEM Physical & Sensory Disabilities         | 13,614         | 0                  | 215          | 1                 | -27              | 0                  | 0                  | 0                    | 13,803         | 0.0                   |  |
|   | MTP-5EES Learning & Disability                   | 28,270         | 0                  | 659          | -5                | -238             | -621               | 0                  | 0                    | 28,065         | 0.0                   |  |
|   | MTP-5EL Culture & Learning                       | 8,742          | 0                  | 195          | -9                | -44              | 2                  | -15                | 50                   | 8,921          | -0.1                  |  |
| <b>CAB1 Cabinet - Adults and Families Total</b>         |  | <b>112,966</b> | <b>0</b>           | <b>2,273</b> | <b>971</b>        | <b>-758</b>      | <b>-1,619</b>      | <b>-15</b>         | <b>0</b>             | <b>113,818</b> | <b>-0.1</b>           |  |
| CAB2 Cabinet - Children & Young People                  | MTP-5CAA LA Achievement & Learning               | 14,361         | 0                  | 249          | 110               | -22              | 0                  | -112               | 0                    | 14,586         | 0.5                   |  |
|   | MTP-5CAC LA Commissioning & Business Improvement | 12,939         | 0                  | 232          | 81                | -112             | -53                | -25                | 0                    | 13,063         | 0.0                   |  |
|   | MTP-5CAS LA Safeguarding                         | 30,714         | 0                  | 549          | 184               | -2               | 0                  | 0                  | -205                 | 31,241         | 0.0                   |  |
|   | MTP-5CGA DSG Achievement & Learning              | 282,948        | 0                  | 545          | 3,219             | -14              | 0                  | 0                  | 0                    | 286,698        | 0.0                   |  |
|   | MTP-5CGC DSG Commissioning & Business            | 16,747         | 0                  | 34           | 135               | 0                | 0                  | 0                  | 0                    | 16,916         | 0.0                   |  |
|   | MTP-5CGG DSG Grant Funding                       | -301,936       | 0                  | 0            | -3,898            | 0                | 0                  | 0                  | 0                    | -305,834       | 0.0                   |  |
| <b>CAB2 Cabinet - Children &amp; Young People Total</b> |  | <b>55,774</b>  | <b>0</b>           | <b>1,609</b> | <b>-169</b>       | <b>-150</b>      | <b>-53</b>         | <b>-137</b>        | <b>-205</b>          | <b>56,670</b>  | <b>0.5</b>            |  |
| CAB4 Cabinet - Deputy Leader                            | CAB4-5HL Localities & Safer Communities          | 5,402          | 0                  | 63           | 45                | -1               | -10                | -33                | 0                    | 5,467          | -0.9                  |  |
|   | CAB4-5HP Planning, Environment & Development     | 147            | 0                  | 2            | 1                 | 0                | 0                  | -2                 | 0                    | 148            | 0.0                   |  |
|   | CAB4-5TL Legal & Democratic                      | 1,498          | 0                  | 15           | 0                 | 0                | 0                  | 0                  | 0                    | 1,513          | 0.0                   |  |
|   | CAB4-5VP Policy, Performance & Comms             | 873            | 0                  | 11           | 0                 | -1               | -5                 | 0                  | 0                    | 878            | 0.0                   |  |
| <b>CAB4 Cabinet - Deputy Leader Total</b>               | <b>7,920</b>                                     | <b>0</b>       | <b>91</b>          | <b>46</b>    | <b>-1</b>         | <b>-15</b>       | <b>-35</b>         | <b>0</b>           | <b>8,006</b>         | <b>-0.9</b>    |                       |  |
| CAB5 Cabinet - Leader                                   | CAB5-5VP Policy, Performance & Comms             | 3,313          | 0                  | 49           | 0                 | 0                | 0                  | -5                 | 0                    | 3,357          | 0.0                   |  |
| <b>CAB5 Cabinet - Leader Total</b>                      |  | <b>3,313</b>   | <b>0</b>           | <b>49</b>    | <b>0</b>          | <b>0</b>         | <b>0</b>           | <b>-5</b>          | <b>0</b>             | <b>3,357</b>   | <b>0.0</b>            |  |
| CAB6 Cabinet - Planning & Environment                   | CAB6-5HP Planning, Environment & Development     | 24,945         | 0                  | 74           | 1,381             | -43              | -32                | -272               | 0                    | 26,054         | 0.0                   |  |
| <b>CAB6 Cabinet - Planning &amp; Environment Total</b>  |  | <b>24,945</b>  | <b>0</b>           | <b>74</b>    | <b>1,381</b>      | <b>-43</b>       | <b>-32</b>         | <b>-272</b>        | <b>0</b>             | <b>26,054</b>  | <b>0.0</b>            |  |
| CAB7 Cabinet - Resources                                | CAB7-5HL Localities & Safer Communities          | 140            | 0                  | 2            | 0                 | 0                | 0                  | 0                  | 0                    | 142            | 0.0                   |  |
|   | CAB7-5HP Planning, Environment & Development     | 5,573          | 0                  | 116          | -13               | 2                | 0                  | -3                 | 0                    | 5,674          | 0.0                   |  |
|   | CAB7-5TL Legal & Democratic                      | 843            | 0                  | 12           | 0                 | 0                | 0                  | 0                  | 0                    | 854            | 0.0                   |  |
|   | MTP-5TA Customer Contact                         | 2,200          | 0                  | 31           | 0                 | 0                | -5                 | 0                  | 0                    | 2,226          | 0.0                   |  |
|   | MTP-5TF Finance & Procurement                    | 7,308          | 0                  | 165          | 88                | -65              | -32                | -49                | 0                    | 7,416          | -1.0                  |  |
|   | MTP-5TT Service Transformation                   | 5,860          | 0                  | 124          | 102               | -48              | 0                  | -89                | 0                    | 5,950          | -2.0                  |  |
|   | MTP-5VH Human Resources                          | 3,136          | 0                  | 70           | 33                | -11              | 0                  | -34                | 0                    | 3,194          | -1.0                  |  |
| <b>CAB7 Cabinet - Resources Total</b>                   |  | <b>25,058</b>  | <b>0</b>           | <b>522</b>   | <b>210</b>        | <b>-122</b>      | <b>-37</b>         | <b>-175</b>        | <b>0</b>             | <b>25,456</b>  | <b>-4.0</b>           |  |
| CAB8 Cabinet - Transportation                           | CAB8-5HH Transport                               | 24,977         | 0                  | 1,357        | 84                | -112             | -33                | 0                  | 0                    | 26,273         | 0.0                   |  |
|   | CAB8-5HP Planning, Environment & Development     | 1,216          | 0                  | 18           | 10                | -1               | 0                  | -8                 | 0                    | 1,235          | 0.0                   |  |
|   | CAB8-5HX Client Transport                        | 19,896         | 0                  | 716          | 0                 | -59              | 0                  | -703               | 0                    | 19,850         | 0.0                   |  |
| <b>CAB8 Cabinet - Transportation Total</b>              |  | <b>46,089</b>  | <b>0</b>           | <b>2,091</b> | <b>94</b>         | <b>-172</b>      | <b>-33</b>         | <b>-711</b>        | <b>0</b>             | <b>47,358</b>  | <b>0.0</b>            |  |
| <b>Total Portfolio Net Budget</b>                       |  | <b>276,066</b> | <b>0</b>           | <b>6,709</b> | <b>2,533</b>      | <b>-1,246</b>    | <b>-1,789</b>      | <b>-1,350</b>      | <b>-205</b>          | <b>280,718</b> | <b>-4.5</b>           |  |



| Portfolio                                   | Cabinet - Adults and Families | MTP Reason Code | Activity   | Explanation   | Data                 |                      |                      |                      |
|---|-------------------------------|-----------------|--|---|----------------------|----------------------|----------------------|----------------------|
|   |                               |                 |  |   | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EA Commissioning & Service Improvement | 0 Base Budget                 |                 |  |   | 4,485                | 9,787                | 9,791                | 9,916                |
| MTP-5EA Commissioning & Service Improvement | 1 Budget Adjustments          |                 |  |   | -65                  | 0                    | 0                    | 0                    |
| MTP-5EA Commissioning & Service Improvement | 2 Inflation                   |                 |  |   | 63                   | 107                  | 130                  | 134                  |
| MTP-5EA Commissioning & Service Improvement | 3 Committed Expend.           |                 |  |   | 5                    | -5                   | -4                   | -3                   |
| MTP-5EA Commissioning & Service Improvement | 4 Increased Income            |                 | MTP-7EAAV Supporting People                        | NA1: Removal of funding on new grants in ABG to below the line  | 5,588                |                      |                      |                      |
| MTP-5EA Commissioning & Service Improvement | 4 Increased Income Total      |                 |  | Supporting people grant to ABG (Technical Adjustment)   | 5,545                | 0                    | 0                    | -1                   |
| MTP-5EA Commissioning & Service Improvement | 5 Efficiency Savings Total    |                 |  |   | -86                  | -29                  | 0                    | 0                    |
| MTP-5EA Commissioning & Service Improvement | 6 Service Reductions          |                 | MTP-7EAAH Head of Service C                        | Reduce commissioning team Remove management, administrative and operational staff, requiring the service to drive through commissioning efficiencies including care purchasing, project management and data quality with fewer specialist staff | -60                  | -70                  | 0                    | 0                    |
| MTP-5EA Commissioning & Service Improvement | 6 Service Reductions          |                 | & SI   | reduce grants to vol orgs Cut grants to voluntary organisations   | -100                 |                      |                      |                      |
| MTP-5EA Commissioning & Service Improvement | 6 Service Reductions Total    |                 | MTP-7EAAW C & SI Universal / Preventative Services |   | -160                 | -70                  | 0                    | 0                    |
| MTP-5EA Commissioning & Service Improvement |                               |                 |  |   | 9,787                | 9,791                | 9,916                | 10,046               |
| <b>Total</b>                                |                               |                 |  |   |                      |                      |                      |                      |

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| Portfolio | Cabinet - Adults and Families |
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| Service                             | MTP Reason Code            | Activity                 | Explanation  | Data                 |                      |                      |                      |
|-------------------------------------|----------------------------|--------------------------|--|----------------------|----------------------|----------------------|----------------------|
|                                     |                            |                          |  | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EEA Mental Health              | 0 Base Budget              |                          |  | 6,952                | 6,862                | 6,723                | 6,810                |
| MTP-5EEA Mental Health              | 1 Budget Adjustments       |                          |  | 0                    | 0                    | 0                    | 0                    |
| MTP-5EEA Mental Health              | 2 Inflation                |                          |  | 145                  | 76                   | 110                  | 132                  |
| MTP-5EEA Mental Health              | 3 Committed Expend.        |                          |  | 31                   | -1                   |                      | -1                   |
| MTP-5EEA Mental Health              | 4 Increased Income Total   |                          |  | -43                  | -19                  | -23                  | -29                  |
| MTP-5EEA Mental Health              | 5 Efficiency Savings       | MTP-7EEAA AMH Assessment | Cash limit Oxford and Bucks Mental Health Trust budget at 2008/9 level. This proposal requires Oxon & Bucks Mental Health Trust with whom we operate a fully pooled budget to operate care management and direct provision for this care group at an uninflated level of service over 4 years    | -89                  | -90                  | 0                    | 0                    |
| MTP-5EEA Mental Health              | 5 Efficiency Savings Total | & Care Management        |  | -139                 | -100                 | 0                    | 0                    |
| MTP-5EEA Mental Health              | 6 Service Reductions       | MTP-7EEAK AMH Complex    | Rationing of residential care and supported living. Reviewing residential care & supported living to absorb demography and move people to reduce the number and size of placement packages. This requires robust action by the PCT aslead commissioner or a change to commissioning arrangements | -85                  | -63                  | 0                    | 0                    |
| MTP-5EEA Mental Health              | 6 Service Reductions Total | Care                     |  | -85                  | -95                  | 0                    | 0                    |
| <b>MTP-5EEA Mental Health Total</b> |                            |                          |  | <b>6,862</b>         | <b>6,723</b>         | <b>6,810</b>         | <b>6,912</b>         |

Portfolio Cabinet - Adults and Families

| Service                           | MTP Reason Code            | Activity                                  | Explanation   | Data                 |                      |                      |
|-----------------------------------|----------------------------|---|---|----------------------|----------------------|----------------------|
|                                   |                            |   |   | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue |
| MTP-5EEEE Older People's Services | 0 Base Budget              |   |   | 40,814               | 40,517               | 39,454               |
| MTP-5EEEE Older People's Services | 1 Budget Adjustments       |   |   | 382                  | 0                    | 0                    |
| MTP-5EEEE Older People's Services | 2 Inflation                |   |   | 966                  | 430                  | 637                  |
| MTP-5EEEE Older People's Services | 3 Committed Expend.        |   |   | 120                  | -9                   | 989                  |
| MTP-5EEEE Older People's Services | 4 Increased Income         | MTP-7EEEE OP Community Care Income        | Community Care Increase community care charges above inflation and widen scope of charging  | -100                 | -50                  | -50                  |
| MTP-5EEEE Older People's Services | 4 Increased Income         | MTP-7EEEE OP Community Care Income        | Increase Income by Standard Inflation   | -58                  | -59                  | -60                  |
| MTP-5EEEE Older People's Services | 4 Increased Income         | MTP-7EEEE OP Community Care Income        | Increase income collection due to review of charging policy. This will require an uplift on average of 7.5%. A review of the current charging policy is currently underway to generate increased income. First review since introduction of charging. | -201                 | 0                    | 0                    |
| MTP-5EEEE Older People's Services | 4 Increased Income         | MTP-7EEEE OP Low Level Intervention       | Decrease subsidy on meals The charge for meals could be increased in effect reducing the meals subsidy  | -50                  |                      |                      |
| MTP-5EEEE Older People's Services | 4 Increased Income Total   |   |   | -640                 | -344                 | -350                 |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Assessment & Care Management | NA23 New Ways of Recruiting - Advertising Savings   | -172                 |                      |                      |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Assessment & Care Management | NA3: Mileage savings  | -97                  |                      |                      |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Assessment & Care Management | Reduced staff as result of the implementation of mobile working. The number of care management staff reduced due to the efficiencies as a result of mobile working. (= 2 * £39,552 in Year 1; 2.5 * £39,552 in Year 2)                                | -100                 | 0                    | 0                    |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Community Care Management    | day services / resource centre review Review of day services has just started. This should deliver efficiency savings in future years see MTP3 A21 and LAG paper agreeing to review.  |                      |                      | -1,000               |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Community Based Support      | Integrated provider service with health integration of the community team and intermediate care functions   |                      |                      | -1,000               |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Other -incl training         | Reorganise service, reducing staffing levels and overheads Target 7% reduction in staff related costs across the service  | -450                 | -450                 | 0                    |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings       | MTP-7EEEE OP Self-directed Support        | Budget savings from RAP/individualised budgets Reductions vs. care purchasing budget and lower levels of care purchasing activity   | 0                    | -392                 | 0                    |
| MTP-5EEEE Older People's Services | 5 Efficiency Savings Total |   |   | -825                 | -842                 | -2,000               |
| MTP-5EEEE Older People's Services |                            |   |   |                      |                      | -1,000               |

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| Portfolio | Cabinet - Adults and Families |
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| Service                                | MTP Reason Code              | Activity                             | Explanation  | Data                 |                      |                      |
|--|------------------------------|--------------------------------------|--|----------------------|----------------------|----------------------|
|  |                              |                                      |  | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue |
| MTP-5EEE Older People's Services       | 6 Service Reductions         | MTP-7EEEF OP Community Based Support | Ration access to Domiciliary Care Ration Access/Volume of Domiciliary Packages. Reduction of c4% cumulative.   | -780                 | -778                 | 0                    |
| MTP-5EEE Older People's Services       | 6 Service Reductions         | MTP-7EEEF OP Complex Care            | Ration access to residential and nursing care placements Ration Access to Nursing Home and Residential Placements (3%reduction).   | -450                 | -450                 | 0                    |
| MTP-5EEE Older People's Services       | 6 Service Reductions Total   |                                      |  | -1,230               | -1,228               | 0                    |
| MTP-5EEE Older People's Services       | 7 Service Developments       | MTP-7EEEC OP Carers                  | reduce grants to vol orgs Cut grants to voluntary organisations  | -50                  | -50                  | -50                  |
| MTP-5EEE Older People's Services       | 7 Service Developments       | MTP-7EEEF OP Community Based Support | Demographic pressures (2) Increased demand for community care packages arising from demographic changes  | 685                  | 685                  | 0                    |
| MTP-5EEE Older People's Services       | 7 Service Developments       | MTP-7EEEF OP Complex Care            | Demographic pressures (1) Increased demand for residential and nursing care packages arising from demographic changes  | 295                  | 295                  | 0                    |
| MTP-5EEE Older People's Services       | 7 Service Developments Total |                                      |  | 930                  | 930                  | -50                  |
| MTP-5EEE Older People's Services Total |                              |                                      |  | 40,517               | 39,454               | 38,680               |
| MTP-5EEH OPMH                          | 0 Base Budget                |                                      |  | 7,090                | 7,059                | 6,883                |
| MTP-5EEH OPMH                          | 1 Budget Adjustments         |                                      |  | 52                   | 0                    | 0                    |
| MTP-5EEH OPMH                          | 2 Inflation                  |                                      |  | 194                  | 75                   | 111                  |
| MTP-5EEH OPMH                          | 3 Committed Expend.          |                                      |  | -3                   |                      |                      |
| MTP-5EEH OPMH                          | 4 Increased Income Total     |                                      |  | -68                  | -60                  | -63                  |
| MTP-5EEH OPMH                          | 5 Efficiency Savings Total   |                                      |  | -33                  |                      |                      |
| MTP-5EEH OPMH                          | 6 Service Reductions         | MTP-7EEHK OPMH Complex Care          | Reduce the number of Residential beds purchased outside of the Block contract (Spot purchase) Reduce services in order to contain expenditure within budget. Improved leverage / management of spots will achieve this saving and performance will be measured | -174                 | -191                 | 0                    |
| MTP-5EEH OPMH                          | 6 Service Reductions Total   |                                      |  | -174                 | -191                 | 0                    |
| MTP-5EEH OPMH Total                    |                              |                                      |  | 7,059                | 6,883                | 6,933                |
| MTP-5EEH OPMH Total                    |                              |                                      |  | 7,059                | 6,883                | 7,013                |

Portfolio Cabinet - Adults and Families

| Service  | MTP Reason Code              | Activity                                    | Explanation   | Data                 |                      |                      |                      |
|--|------------------------------|---|---|----------------------|----------------------|----------------------|----------------------|
|  |                              |   |   | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EEM Physical & Sensory Disabilities       | 0 Base Budget                |   |   | 13,908               | 13,897               | 13,651               | 13,614               |
| MTP-5EEM Physical & Sensory Disabilities       | 1 Budget Adjustments         |   |   | -29                  | 0                    | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 2 Inflation                  |   |   | 290                  | 120                  | 170                  | 215                  |
| MTP-5EEM Physical & Sensory Disabilities       | 3 Committed Expend.          |   |   | -1                   |                      |                      | 1                    |
| MTP-5EEM Physical & Sensory Disabilities       | 4 Increased Income           | MTP-7EEMF P&SD Community Based Support      | NA12: ASC PCT Income received early   | 182                  |                      | -182                 |                      |
| MTP-5EEM Physical & Sensory Disabilities       | 4 Increased Income           | MTP-7EEML P&SD Low Level Intervention       | Further efficiencies from equipment contract see mip 3 as 6   | -50                  |                      |                      |                      |
| MTP-5EEM Physical & Sensory Disabilities       | 4 Increased Income Total     |   |   | 86                   | -21                  | -206                 | -27                  |
| MTP-5EEM Physical & Sensory Disabilities       | 5 Efficiency Savings Total   |   |   | -34                  | 0                    | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 6 Service Reductions         | MTP-7EEMA P&SD Assessment & Care Management | changes due to transformation The resource allocation formula will be re-adjusted to meet the efficiency savings that have been set. It is predicted that there will be some staff reductions that will be achieved via natural wastage                         | -215                 | -610                 | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 6 Service Reductions         | MTP-7EEMF P&SD Community Based Support      | Reduction of domiciliary care packages by joint panel process (i.e. same number of users will have a reduced package) Reduction of intensive care packages will impact on the performance of the authority, there are also issues with the additional funding s | -372                 | 0                    | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 6 Service Reductions Total   |   |   | -587                 | -610                 | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 7 Service Developments       | MTP-7EEMK P&SD Complex Care                 | Demographic pressures Adjusted following Member decision from the Cabinet Member Priority Bids (MTP 2008+)  | 265                  | 265                  | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities       | 7 Service Developments Total |   |   | 265                  | 265                  | 0                    | 0                    |
| MTP-5EEM Physical & Sensory Disabilities Total |                              |   |   | 13,897               | 13,651               | 13,614               | 13,803               |

Portfolio Cabinet - Adults and Families

| Service                              | MTP Reason Code              | Activity                             | Explanation  | Data                 |                      |                      |                      |
|--------------------------------------|------------------------------|--------------------------------------|--|----------------------|----------------------|----------------------|----------------------|
|                                      |                              |                                      |  | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EES Learning & Disability       | 0 Base Budget                |                                      |  | 29,290               | 29,789               | 29,027               | 28,270               |
| MTP-5EES Learning & Disability       | 1 Budget Adjustments         |                                      |  | 41                   | 0                    | 0                    | 0                    |
| MTP-5EES Learning & Disability       | 2 Inflation                  |                                      |  | 639                  | 350                  | 523                  | 659                  |
| MTP-5EES Learning & Disability       | 3 Committed Expend.          |                                      |  | 29                   | 26                   | -5                   | -5                   |
| MTP-5EES Learning & Disability       | 4 Increased Income           | MTP-7EESK LD Complex Care            | Increase Income by Standard Inflation  | -329                 | -113                 | -164                 | -216                 |
| MTP-5EES Learning & Disability       | 4 Increased Income Total     |                                      |  | -414                 | -128                 | -182                 | -238                 |
| MTP-5EES Learning & Disability       | 5 Efficiency Savings         | MTP-7EESF LD Community Based Support | Service review Review Thrift farm provision  |                      |                      | -200                 |                      |
| MTP-5EES Learning & Disability       | 5 Efficiency Savings         | MTP-7EESK LD Complex Care            | Improve management of residential capacity including out of county placements Improved management of residential and Supported Living placements including those out of county through more efficient purchasing and better use of local resources | -621                 | -621                 | -621                 | -621                 |
| MTP-5EES Learning & Disability       | 5 Efficiency Savings         | MTP-7EESK LD Complex Care            | Shared lives Delivery of short and long term placement to adults. If targets of 50 placements are achieved efficiencies can be met   | -185                 | -389                 | -271                 |                      |
| MTP-5EES Learning & Disability       | 5 Efficiency Savings Total   |                                      |  | -870                 | -1,010               | -1,092               | -621                 |
| MTP-5EES Learning & Disability       | 7 Service Developments       | MTP-7EESK LD Complex Care            | Demographic pressures part 1 of 2 Adjusted following Member decision from the Cabined Member Priority Bids (MTP 2008+ (ref Business case RBC011)   | 873                  | 0                    | 0                    | 0                    |
| MTP-5EES Learning & Disability       | 7 Service Developments Total |                                      |  | 873                  | 0                    | 0                    | 0                    |
| MTP-5EES Learning & Disability Total |                              |                                      |  | 29,789               | 29,027               | 28,270               | 28,065               |

Portfolio Cabinet - Adults and Families

| Service                    | MTP Reason Code            | Activity                                 | Explanation  | Data                 |                      |                      |                      |
|----------------------------|----------------------------|--|--|----------------------|----------------------|----------------------|----------------------|
|                            |                            |  |  | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EL Culture & Learning | 0 Base Budget              |  |  | 9,618                | 8,902                | 8,901                | 8,742                |
| MTP-5EL Culture & Learning | 1 Budget Adjustments       |  |  | -66                  | 0                    | 0                    | 0                    |
| MTP-5EL Culture & Learning | 2 Inflation                |  |  | 99                   | 144                  | 192                  | 195                  |
| MTP-5EL Culture & Learning | 3 Committed Expend.        |  |  | 212                  | -82                  | 62                   | -9                   |
| MTP-5EL Culture & Learning | 4 Increased Income         | MTP-7ELCL Library &                      | Decline in branch library income and address effect of standard income inflation Branch Library income continues to decline, we also need to address the effects of standard inflated income as we are unable to raise our charges for book sales, fines and fees. Reduction to Milton Keynes Service Level Agreement Partial withdrawal from Library agreement wef April 2010. County Reserve Stock element retained for at least 1 year. Cross Ref. 5EL 2624 & 5EL0039 | 50                   | 14                   | 20                   | 4                    |
| Learning                   | 4 Increased Income         | Information Services                     |  | 134                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 4 Increased Income Total   | MTP-7ELCL Library & Information Services |  | 92                   | -11                  | -20                  | -44                  |
| MTP-5EL Culture & Learning | 5 Efficiency Savings       | MTP-7ELCL Library & Information Services | Supply efficiencies A mixture of IT, and supply efficiencies within branch libraries   | -69                  | 0                    | 0                    | 0                    |
| MTP-5EL Culture & Learning | 5 Efficiency Savings       | MTP-7ELCL Library & Information Services | Withdrawal of enhanced pay for Saturday working 3 years' notice given for withdrawal of time and a half pay for Saturday working wef September 2010.   | -60                  | -43                  | 0                    | 0                    |
| MTP-5EL Culture & Learning | 5 Efficiency Savings Total | Information Services                     |  | -370                 | -92                  | -27                  | 2                    |
| MTP-5EL Culture & Learning | 6 Service Reductions       | MTP-7ELCA Archives,                      | Do not replace Local Studies Officer The Local Studies Officer based at High Wycombe Library will retire in 2009-10. No redundancy implication.  | -33                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions       | MTP-7ELCA Archives,                      | Reduce Centre for Bucks Studies team by 1 FTE Loss of the Centre for Bucks Studies Manager in 2012-13. Redundancy implication.   |                      |                      | -59                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions       | MTP-7ELCA Archives,                      | Reduce Museum Keeper team by 1 FTE Loss of 1 museum keeper. No redundancy implication as the Museum currently has a vacancy.   | -32                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions       | MTP-7ELCC Community                      | Community Team staffing reduction Reduction of 4.5 FTE posts in Contingency 2010-11 and 2012-13 entries are accepted these teams will not exist from 2014. Loss of Library professionals. Redundancy implications  | -84                  |                      | -87                  | 0                    |
| Learning                   |                            | Activities                               |  |                      |                      |                      |                      |

Portfolio Cabinet - Adults and Families

| Service                    | MTP Reason Code              | Activity                                 | Explanation   | Data                 |                      |                      |                      |
|----------------------------|------------------------------|--|---|----------------------|----------------------|----------------------|----------------------|
|                            |                              |  |   | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCC Community Activities           | Loss of project officer the service has one part time project officer to run all new build a refurbishment projects. Loss of professional expertise with this post. Redundancy implications   |                      |                      | -42                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCC Community Activities           | Reduce Community Team staffing by 1.5FTE Reduction of 1.5 FTE posts within the Community Development Teams. There are already proposed reductions between 2010-11 and 2012-13 within the main MTP and year 2010-11 contingency. Redundancy implications                         |                      |                      | -57                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCC Community Activities           | Reduce Reading Development team by 2 FTE There are already proposed reductions for 2010-11 and 12-13 within the main MTP. This contingency reduction would result in there being no Reading Development team within the Library service beyond 2012-13. Redundancy implications | -68                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Close Thomas Hickman Library Closure of Thomas Hickman Library from April 2010 - redundancy implications  | -35                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Closure of branch libraires for one week per year Proposed closure of all branch libraires except High Wycombe for one week during Christmas week each year. Salary and a small amount of premises savings.   |                      |                      | -46                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Develop 'model' for 4 Community Libraries. A 'model' will be developed for 4 small branch libraries to be run by Communities. Possible redundancy implications  |                      |                      | -94                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Do not re-open Stoke Poges static library Stoke Poges static library closed in 2005. The community has been served by a mobile library service for the past four years. Stoke Poges revenue budget will be re-invested in Beaconsfield Libraries                                |                      |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Reduce Branch Library Open Hrs Reduce Branch Library open hrs by an average of 10.4%  | -279                 |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCL Library & Information Services | Reduction in staffing due to Milton Keynes withdrawal from joint working arrangement 1/3 of staff within Bibliographic Services are linked to the Milton Keynes Library Agreement. Milton Keynes are withdrawing from this part of the agreement from April 20                  |                      |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCC County Museum                  | Closure of museum on Sunday afternoons Reduction in casual staffing by 0.5 FTE  |                      |                      | -12                  |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions         | MTP-7ELCC County Museum                  | Reduce County Archives team by 1 FTE Loss of 1 Archivist in Centre For Buckinghamshire Studies - no redundancy implication  | -32                  |                      |                      |                      |
| MTP-5EL Culture & Learning | 6 Service Reductions Total   |  |   | -703                 | -10                  | -415                 | -15                  |
| MTP-5EL Culture & Learning | 7 Service Developments       | MTP-7ELCC Coroners                       | NA13: Transfer of coroners service  | 20                   | 50                   | 50                   | 50                   |
| MTP-5EL Culture & Learning | 7 Service Developments Total |  |   | 20                   | 50                   | 50                   | 50                   |



|           |                               |
|-----------|-------------------------------|
| Portfolio | Cabinet - Adults and Families |
|-----------|-------------------------------|

| Service                          | MTP Reason Code | Activity | Explanation | Data                 |                      |                      |                      |
|----------------------------------|-----------------|----------|-------------|----------------------|----------------------|----------------------|----------------------|
|                                  |                 |          |             | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| MTP-5EL Culture & Learning Total |                 |          |             | 8,902                | 8,901                | 8,742                | 8,921                |
| Grand Total                      |                 |          |             | 116,812              | 114,429              | 112,966              | 113,818              |



**Capital Programme 2010+ Appendix 2**

| PROJECT  | Year 1 2010<br>2011 | Year 2 2011<br>2012 | Year 3 2012<br>2013 | Year 4 2013<br>2014 | Future yrs | Total       |
|--|---------------------|---------------------|---------------------|---------------------|------------|-------------|
| <b>Adults and Families</b>                                 |                     |                     |                     |                     |            |             |
| <b>Expenditure</b>   |                     |                     |                     |                     |            |             |
| <b>Currently Approved Programme</b>                        |                     |                     |                     |                     |            |             |
| Nomination rights for psychosis service                    | 133                 |                     |                     |                     |            | 133         |
| Amersham Adult Learning Centre                             | 76                  |                     |                     |                     |            | 76          |
| Beaconsfield Library                                       | 55                  |                     |                     |                     |            | 55          |
| Library Management System                                  | 81                  | 82                  |                     |                     |            | 163         |
| <b>Total Currently Approved Programme Costs</b>            | <b>345</b>          | <b>82</b>           | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>427</b>  |
| <b>New Bids</b>  |                     |                     |                     |                     |            |             |
| County Museum refurbishment & upgrade of garden            | 85                  | 0                   | 0                   | 0                   | 0          | 85          |
| <b>Total New Bids Costs</b>                                | <b>85</b>           | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>85</b>   |
| <b>Total Adults &amp; Families Wellbeing Expenditure</b>   | <b>430</b>          | <b>82</b>           | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>512</b>  |
| <b>Funding</b>   |                     |                     |                     |                     |            |             |
| <b>Currently Approved Programme</b>                        |                     |                     |                     |                     |            |             |
| Nomination rights for psychosis service                    | -133                |                     |                     |                     |            | -133        |
| Beaconsfield Library                                       | -55                 |                     |                     |                     |            | -55         |
| <b>Total Currently Approved Programme Funding</b>          | <b>-188</b>         | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>-188</b> |
| <b>New Bids</b>  |                     |                     |                     |                     |            |             |
| County Museum refurbishment & upgrade of garden            | -15                 | 0                   | 0                   | 0                   | 0          | -15         |
| <b>Total New Bids Funding</b>                              | <b>-15</b>          | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>-15</b>  |
| <b>Total Adults &amp; Family Wellbeing Funding</b>         | <b>-203</b>         | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>-203</b> |
| <b>Net Adults &amp; Family Wellbeing Capital Programme</b> | <b>227</b>          | <b>82</b>           | <b>0</b>            | <b>0</b>            | <b>0</b>   | <b>309</b>  |




## Appendix 3: Quarter 2 Risk Information by Exception- Adults and Family Wellbeing

## Adults and Family Wellbeing exception report (all risks assessed above 12)

| REFERENCE | OWNER               |  |                 |   | to Dec 2009  |
|-----------|---------------------|--|-----------------|---|--|
| RM.C&L.03 | King, John          | If money is not invested in the property base, then satisfaction levels of customers and staff regarding will fall.  | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 12<br>●<br>The Service will continue to bid for money through minor capital works, explore all external funding opportunities and ensure that a programme of planned maintenance is obtained from Property Services. However, the MCW monies were suspended during 08/09 and thus planned improvements were not able to take place.  |
| RM.C&L.18 | King, John          | If the Service fails to make reasonable adjustment to its premises to meet the needs of the DDA, it could lead to possible prosecution and/or an adverse report at inspection.   | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 12<br>●<br>The Asset manager works closely with Property Services, any shortcomings identified and a schedule of work set up to address the minor adjustments, with more significant requirements left with Property Services. The DDA budget has been frozen and therefore no DDA improvements are being carried out by Property Services. Discussed at bi-monthly Accommodation Group meetings |
| RM.C&L.19 | Buck, Paula         | If the economic down turn becomes more pronounced then income levels within the service e.g. Adult Learning fee income and Museum ticket sales could be severely affected.   | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 15<br>▲<br>Monitor the situation closely during 2009/10 to help manage potential budget difficulties   |
| RM.C&L.20 | Buck, Paula         | If funding targets are not met within the new LSC funding mechanism then reconciliation will result in a claw back of funding resulting in budget difficulties.  | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 20<br>▲<br>A modelling exercise has been done during the year to establish the extent of the claw back and the capping of Train to gain moneys. Staffing reductions are planned to balance out the planned claw back   |
| RM.C&L.26 | Morgan-Brown, Wendy | If the registration service continues with increased expenditure and reduced income due to the economic downturn then the service will not have sufficient resources to support the C&L budget and is likely to deliver an overspend. To deal with any overspend, staffing cover will need to be considered and if necessary reduced, but this in turn raises the risk of the service failing the KPIs if there is not enough staff to offer appointments. | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 12<br>●<br>The ceremony rooms have been decommissioned to provide for a flexible fee structure. From 1.1.10 statutory fees are now only available on Mon & Tue, all other times are now on a full cost recovery. All other fees have been substantially increased to increase income even if numbers of weddings are reduced.  |
| RM.C&L.28 | Carter, Terry       | If the stabilization payment from the Registrar General each year with reference to the number of events registered is to be reduced by around half in 2009/10 then the budget of the  | RM01 Risk Score | Actual<br>Performance<br>Risk Treatment | 12<br>●<br>This is no longer a risk but is a reality, payment for births (£7K) ceased in 2009/10. The shortfall is not being met through additional budget and therefore contributes further to the deficit identified in RM.C&L. 26.  |
| RM.C&L.29 | Morgan-Brown, Wendy | If a flu pandemic were to strike the country Then: 25% - 50% of the  | RM01 Risk Score | Actual<br>Performance                   | 12<br>●  |

20

|           |                |   |                 |                |   |
|-----------|----------------|---|-----------------|----------------|---|
|           |                | population are expected to be effected with fatality rates expected between 0.4% - 2.5%. The calculation of these additional fatalities expects the equivalent of a year's deaths in a single-wave 15 week period and this, coupled with sickness amongst the staff themselves would result in a strain upon the service. |                 | Risk Treatment | An action plan has been agreed to utilise all staff and for manual registrations only for guaranteed quickness and reliability. For the worst periods identified from BCC mass fatality plan, deaths only will be registered, with consideration to attending ceremonies - depending on Govt & LA guidance on group gatherings. This is backed up with a plan to train other BCC staff to provide backoffice support so all trained registration staff can register. Sufficient manual stock to cover this eventuality has been ordered. Plans to bring the service back to normal are in hand. |
| RM.C&L.31 | Mussett, Peter | If agreement cannot be reached with the Governors at Thomas Hickman School on the issue of safe public access to the Culture & Learning block, this service may have to close.  | RM01 Risk Score | Actual         | 15  |
|           |                |   |                 | Performance    |    |
|           |                |   |                 | Risk Treatment | Closure of the library has now been agreed through the MTP process, this will be effective from the end of March 2010 subject to final member ratification later this month.  |